Nine-month interim report 2018/2019:

# Sectra is growing — #1 in customer satisfaction for the sixth consecutive year

Presentation March 6, 2019
Torbjörn Kronander, CEO and President Sectra AB
Mats Franzén, CFO Sectra AB



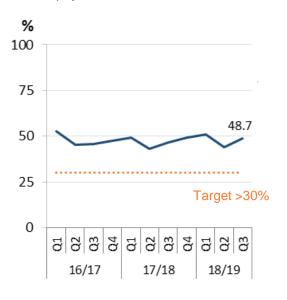
# Highlights from Q3

Torbjörn Kronander, CEO and President

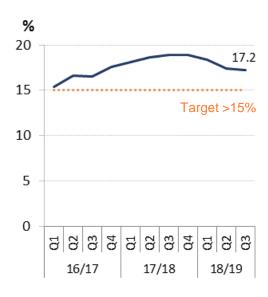


## All financial targets for the Group fulfilled

Stability
 Equity/Assets ratio,



2. Profitability
Operating margin



**3. Growth** EBIT/share growth over a 5-year period

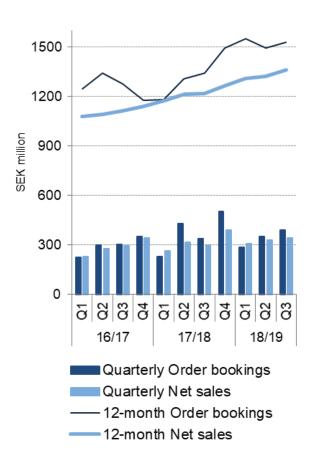


**Priority** 



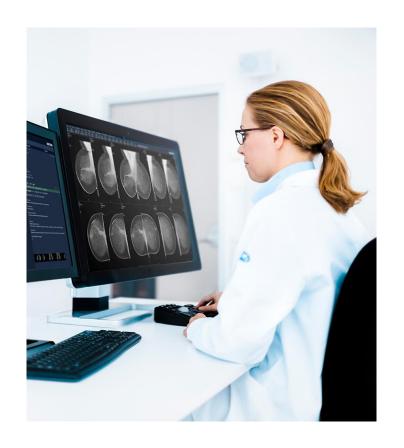
## Order bookings for the Group

- Imaging IT Solutions in Germany and the UK reported largest increases
- Substantial variation between quarters





US-based Charlotte Radiology, North Carolina, has ordered Sectra's breast imaging solution for its 15 breast centers.



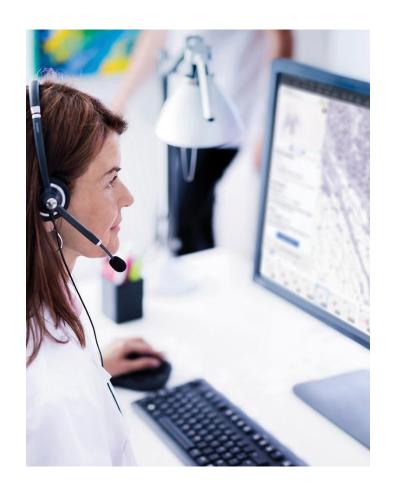


Northern Pathology Imaging Co-Operative — British research project in the field of cancer diagnosis — to use Sectra's vendor neutral Al platform.





South Korean distribution agreement for digital pathology signed with HuminTec





# Local and global presence

- Direct sales in 19 countries
  - France (medical) and Finland (security) established 2015/2016,
  - Canada (medical) 2016/2017
- Partner sales in select markets and business units
- Customers in > 60 countries
- Sectra's largest markets are:
  - Scandinavia
  - USA
  - UK
  - Netherlands





## #1 in customer satisfaction – 6 years straight















## Why does Sectra win Best in KLAS?

- The stability and usability of Sectra PACS—"high availability"
- The quality of implementation and training
- Effective integrations with EMRs and other systems
- Proactive service organization
- Our employees and our culture



## Sectra's KLAS 2019 scores; US

#### How do vendor solutions compare?



Software 81.2



## What is KLAS?

# A LAS

- A healthcare research firm
- Gathers data on software, services, medical equipment, and infrastructure systems to deliver timely reports, trends, and statistical overviews
- Every year, the top performers in each category (e.g. PACS) are announced as "Best in KLAS"

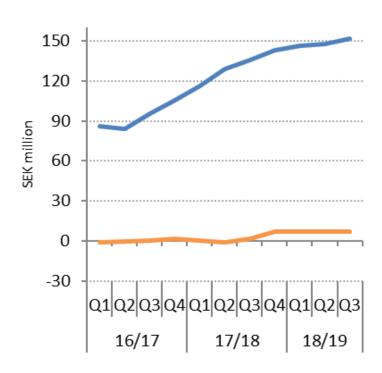




## **Trend**

- Largest increase within the secure communications product segment
- Growth in critical infrastructure services sales
- Growth initiatives:
  - Critical infrastructure product area
  - Mobile secure ecosystems
  - New geographic areas

## Sales and operating profit Business line Secure Communications



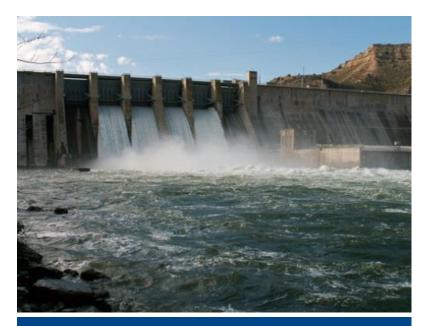


## Critical infrastructure @ Sectra

- Substantial interest,
   but by its nature a slow market
- Several customers now fully operational
- New legislation may drive demand

#### Growth strategy:

- Focus on the energy sector
- Expand into new geographic markets based on solid references in Sweden



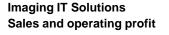
IT security solutions for the energy sector—a fast-growing market.

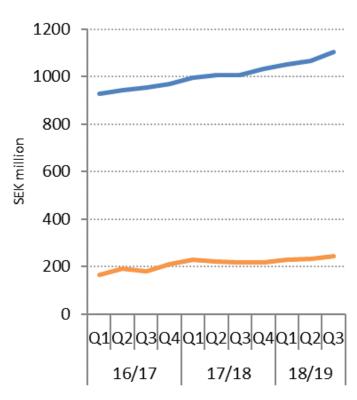




## **Trend**

- Continued trust & extended agreements with existing customers
- Example of growth initiatives:
  - Focus US
  - Digital pathology & Integrated diagnostics
  - Cardiology
  - Direct sales in new markets
  - New distribution partners



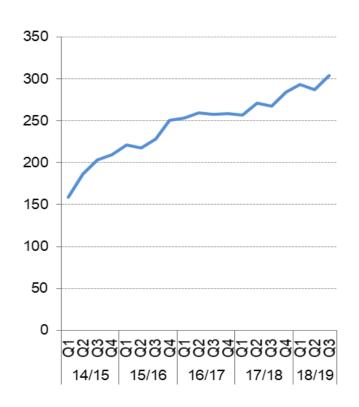




# Imaging IT Solutions in the US

- Special focus area
- Opportunity:
  - The world's largest market
  - Sectra tops customer satisfaction
  - Small (growing) market share
- Recent orders from well respected customers strengthen Sectra's market position

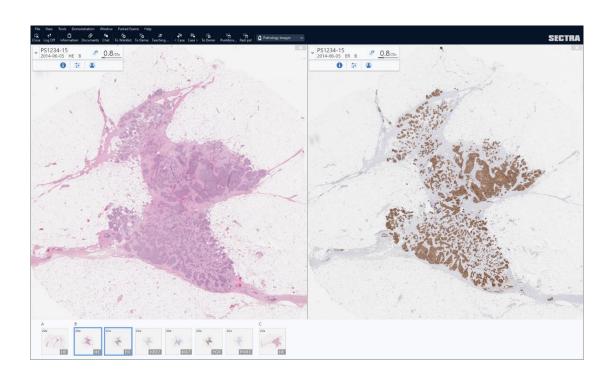
### Revenue trend in the US market, SEK million





# Digital pathology @ Sectra

Digital pathology: The next wave in digitization of hospitals.





# Digital pathology @ Sectra

#### Status

- Rapid growth
- Large synergies with Radiology
- Sweden is world leading in digital pathology penetration
- Sectra has dominant market share in Sweden
- Nationwide telepathology solution in the Netherlands
- Increasing sales in the UK

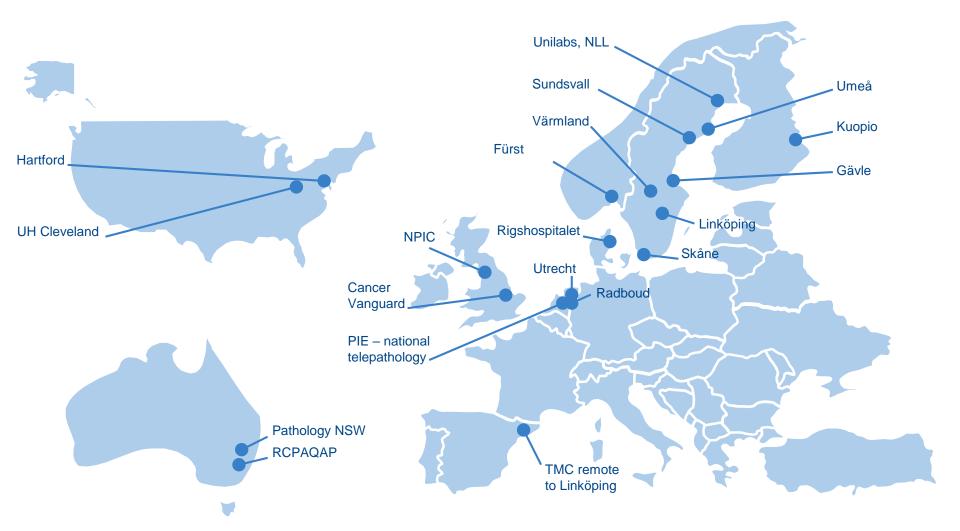
#### Growth strategy

- One system for Pathology, Radiology and Cardiology Imaging
- Integrated diagnostics
- FDA submission as soon as possible (must wait for approved scanner)



#### References

# Digital Pathology @ Sectra







# Future growth projects

Medical education

#### **Business Innovation**



Software tools for orthopedic surgery



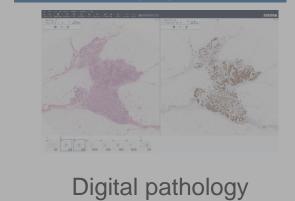
Research

#### Secure Communications



IT security for critical infrastructure

## Imaging IT





## **Trend**

## New areas within orthopaedics:

- IMA: Sectra Implant Movement Analysis (Post OP)
- CTMA: Computer Tomography Micro motion Analysis (For clinical research & studies)

### Medical Education transition:

 From device delivery to a service including cloud-based content subscriptions

#### Research

Large focus on AI for medical applications

## Business Innovation Sales and operating earnings





# AI/Machine learning

- Increase the efficiency of physicians' daily work, not replacing them
- An "app-store" of AI applications in Sectra's solution for managing medical images
- Al will permeate most business units in the future



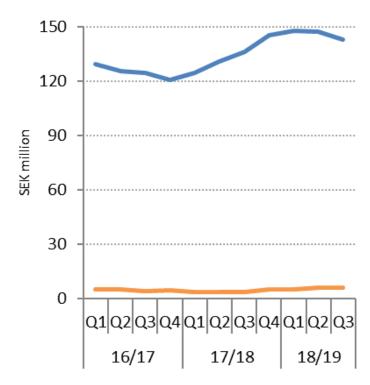




## **Trend**

- Main income from multiyear contracts in the UK
- Significant exposure to the GBP

## Sectra Customer Financing Sales and operating profit





# Financial figures

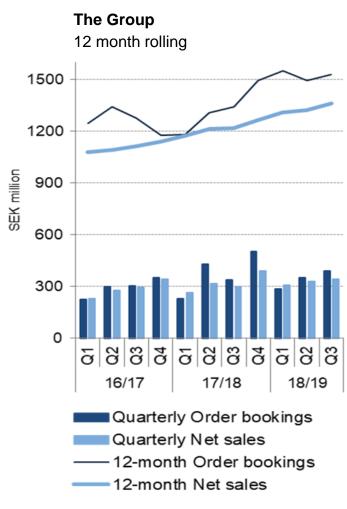
Mats Franzén, CFO



# Order bookings and net sales trend

- Order intake +3.6%
- Net sales +11.0%
  - Adjusted for currency fluctuations up 6.1%
- Weaker SEK
  - USD 8.7 %
  - EUR 6.9 %
  - GBP 6.4 %

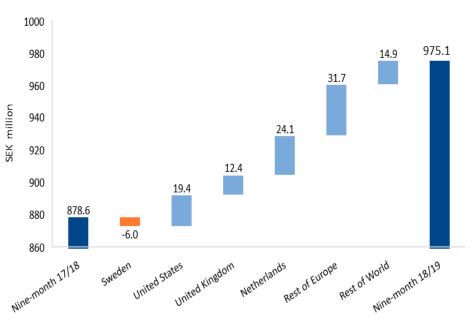
Changes compared with the corresponding period previous fiscal year.





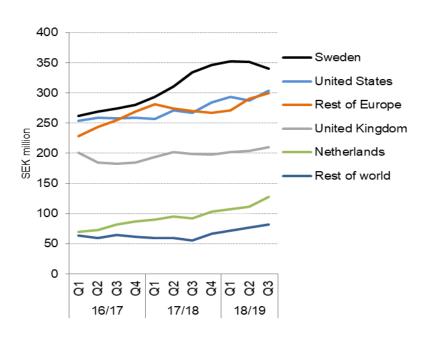
## Sales trend by geographic market

#### By geographic market



Changes compared with the corresponding period previous fiscal year.

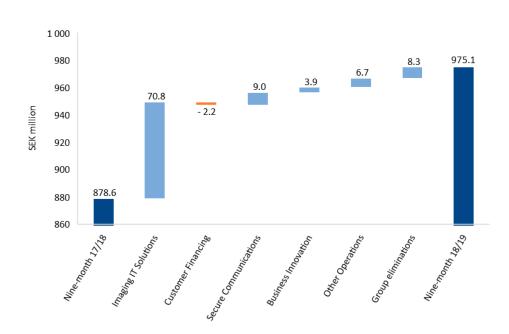
**Trend**12 month rolling



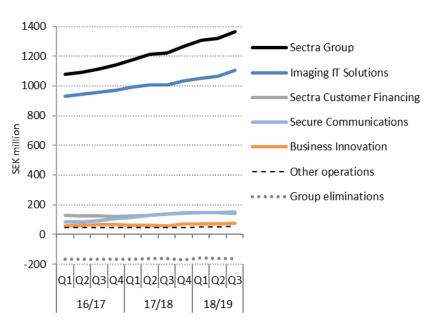


# Sales trend by business segment

#### By business segment



**Trend**12 month rolling

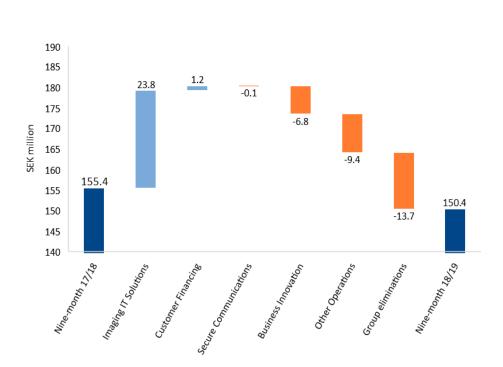


Changes compared with the corresponding period previous fiscal year.



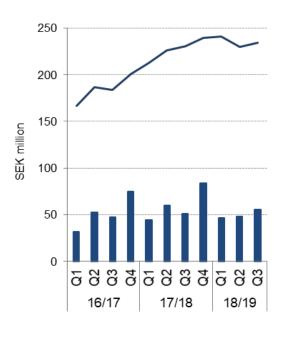
# Operating earnings trend

#### By segment



Changes compared with the corresponding period previous fiscal year.

## Trend for the Group 12 month rolling

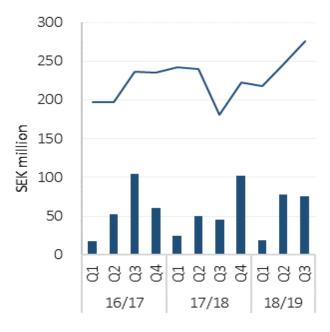




## Cash flow

- Several comprehensive, long contracts signed

   will tie up considerable capital during the installation phase
- Long-term, the contracts will contribute to a solid future



- Quarterly cash flow from operations after changes in working capital
- 12 month cash flow from operations after changes in working capital

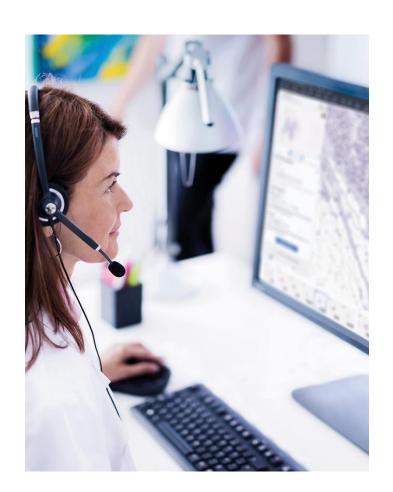


# Highlights after the period

Torbjörn Kronander, CEO and President



- Order for digital pathology:
  - » Radboud University Medical Center, Netherlands





# Sectra's way forward

Torbjörn Kronander, CEO and President





### #1 in customer satisfaction – 6 years straight





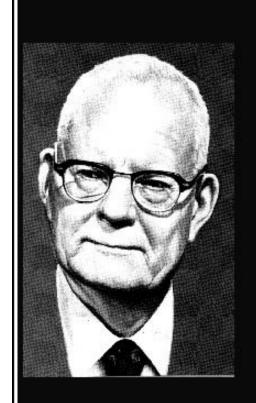












Profit in business comes from repeat customers, customers that boast about your project or service, and that bring friends with them.

(W. Edwards Deming)

izquotes.com



### Philosophy - Shareholders

#### If you have

- Happy customers
- Happy employees
- Perseverance and reasonable cost control
- A good vision going forward
- Then shareholders WILL be happy







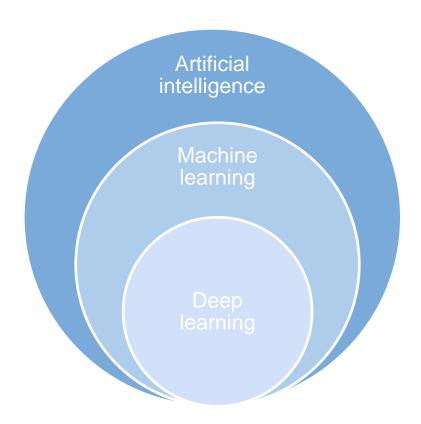
### Quantum computers



- Will turn the security world upside down
- All of Internet security and certificate-security at risk
- Nobody knows if, or when, they will be for real
- Perhaps they already exist?



### Al landscape





#### Healthcare and cybersecurity are in rapid change



"Where there is change, There is margin"



## Being a shareholder in Sectra



### Why Sectra?

- High customer satisfaction
- A strong brand in markets where trust is critical
- Profitable, strong cash flow, and a solid balance sheet
- Substantial and increasing recurring revenue
- Positioned in niche markets with substantial underlying growth
- Management owns shares
- Sustainable investments in R&D with exciting future opportunities





### Upcoming financial report, CMD & AGM

May 28, 2019: Year-end report

September 5, 2019: Annual General Meeting



Your feedback is important!

Please let us know what you think at www.sectra.com/irsurvey



### Questions?

If you follow online, please use the email button.



# SECTRA

Knowledge and passion

Torbjörn Kronander, CEO and President
Mats Franzen, CFO
Sectra AB
Ph +46 13 23 52 00
info.investor@sectra.se